Appendix A **COMMANDER'S JOB AID**

INTELLIGENCE AND ELECTRONIC WARFARE (IEW)

Planning Phase

- Does the Situation Template (SITEMP) consider the NBC Threat?
- Do my priority intelligence requirements (PIR) include capability and intent:

 - Enemy nuclear delivery systems?Enemy chemical delivery systems?
- Enemy biological delivery systems?
 Does intelligence collection plan include NBC reconnaissance/templated areas?
- Did I provide any NBC-related assumptions for consideration in the plan:
- •• Enemy use of NBC weapons to deny/restrict use of key terrain?
- •• Enemy use of NBC weapons to cause casualties in forward elements?
- •• Enemy use of NBC weapons against my trains to create additional logistical burdens?

Preparation Phase

- Has my chemical staff "activated" the NBCWRS?
 - •• Conducted communications checks?
- •• Received and disseminated meteorological data (CDM and/or EDM)?
 - •• Posted current data on displays?
- Are chemical agent alarms, detector paper or RADIAC instruments deployed?

Execution Phase

- Has my unit executed the intelligence collection plan?
 - Contaminated areas identified and reported?
 - Do we know the type and extent of contamination?
- Is my chemical battle staff rapidly disseminating:
 - •• Hazard information (≤ 5 minutes after receipt)?
- •• Meteorological information (\leq 30 minutes after receipt)?
 - Am I effectively suppressing enemy RSTA with smoke?

COMMAND AND CONTROL (C2)

Planning Phase

- Does my plan consider mental stress of MOPP4?
 - •• Is the plan simple?
 - •• Is the plan well synchronized?
- Does my plan consider physiological degradation of MOPP4?
 - •• Work/rest plan?
 - •• Command drinking plan?
- Which net will I designate to pass NBC attack information?

Preparation Phase

- Have my subordinate leaders established work/rest and water plans?
- During rehearsals in MOPP4, was the planned operation well synchronized?
- Under a high nuclear threat, are all power, communications, and automated data processing cables buried? Have we turned off all nonmission essential electronics equipment and back-up power generators?
 - Are situation maps posted and up to date?
- During rehearsals, did each battle staff element make appropriate responses to NBC events?

Execution Phase

- Have my subordinate leaders been enforcing sleep and water plans?
 - Are situation maps and displays posted and up to date?
- Is my chemical battle staff providing me with periodic updates on:
 - NBC situation?
 - Smoke operations?
 - •• Chemical unit support?
- Since going into MOPP3 or 4 have I changed my way of doing business (i.e., Am I sleeping less, managing more closely, or delegating less than before)?

MANEUVER

Planning Phase

- Does my tactical plan take into account the trade-offs and risk:
- •• Casualties from NBC weapons if I do not raise protection to MOPP3 or 4?
- •• Casualties from enemy tires or heat stress if I do raise protection to MOPP3 or 4?

TC 3-10

- Does my tactical plan consider the degradation on operations caused by NBC conditions and wearing MOPP3 or 4?
 - Fewer enemy targets destroyedAttacks can take longer
- Direct fire weapon systems engage the enemy at shorter distances
 - •• Risk of fratricide increases
- Have I considered the use of smoke/obscurants to enhance my combat power against a technologically inferior force (See Table A-1 on page A-9)?

Preparation Phase

- During rehearsals in MOPP4, did we practice target acquisition?
- Has my unit adequately rehearsed battle drills while wearing MOPP4?
- During rehearsals in MOPP4, did I identify problems in the tactical plan?

Execution Phase

- Has my unit been able to maintain a high volume of fire or are very few weapon systems engaging the enemy?
- Is the NBC condition imposing greater (or lesser) burdens on maneuver than I had planned? Should I issue a FRAGO to adapt?
- Can I lower protection levels now and increase my unit's effectiveness?

MOBILITY/COUNTERMOBILITY/SURVIVABILITY (M/C/S)

Planning Phase

- Do planned march routes avoid known areas of contamination?
- Do planned march rates consider degradation caused by NBC conditions?
- Does my plan integrate camouflage, concealment, and deception (CCD) measures for passive defense and avoidance?
- Does my plan include integrating smoke to protect my force and defeat enemy reconnaissance, surveillance, and target acquisition (RSTA) systems?
- Did I provide guidance on acceptable levels of risk tied to key decision points or phases of the operation:
 - •• Operational exposure guidance?
 - MOPP analysis?
 - Have I issued automatic masking criteria?
- Did I plan for road guides to help bypass contaminated areas?
 - Does my plan include decontamination considerations?
 - •• Link-up points?
 - •• Water sources?
 - •• Replacement stocks of CDE?

Preparation Phase

- Has my unit adequately rehearsed NBC attack/survival drills?
 - •• React to chemical attack
 - •• React to biological attack
 - •• React to nuclear attack
- During rehearsals in MOPP4, did my unit adequately practice movement?
- Will CCD measures used reduce the risk of attack as a target of opportunity?
 - Are all known contaminated areas marked for bypass?

TC 3-10

• Did my unit adequately rehearse the decontamination plan?

Execution Phase

- If my unit is in a contaminated area, do I move?
- Have I encountered unexpected contamination and do I now cross or bypass it?
 - Is my unit maintaining MOPP discipline?
 - Have contaminated areas been marked for bypass?
 - Decontamination execution:
- •• Has combat power been adversely affected by contamination?
- •• Is the decontamination through put fast enough, or do I allocate more resources or accept more risk?

FIRE SUPPORT

Planning

- Does my plan have NBC capable units as high payoff targets?
- Does my plan consider that fire support is less responsive when crews are in MOPP3 or 4?
- Does my plan consider that calls for indirect fire increase under NBC conditions?
 - Did I plan for smoke?

Preparation Phase

- Has my unit rehearsed calls for fire while wearing MOPP4?
- Have I adequately exercised/rehearsed the fire support system while crews were wearing MOPP 3 or 4?
 - Was smoke execution considered during rehearsals?

Execution Phase

- Have I engaged all NBC capable/high-payoff targets in mv AO?

When in MOPP4, is fire support responsive or, should I:
Displace them to clean areas?
Reduce their level of protection and accept risk of casualties?

• Did I use smoke?

AIR DEFENSE

Planning Phase

- Does my plan consider using smoke to help restrict aerial observation?
- Does my plan include engaging air targets forward (Active defense/avoidance)?

Preparation Phase

- During rehearsals in MOPP4, did my unit adequately practice scanning and target acquisition?
- Under a high nuclear threat, are all weapon systems and communications cables buried?
- Have I adequately exercised/rehearsed the air defense system while crews were wearing MOPP3 or 4?

Execution Phase

- In MOPP3/4, is air defense responsive, or should I:
 - •• Displace them to clean areas?
- •• Reduce their level of protection and accept risk of casualties?
 - Is smoke restricting aerial observation?

COMBAT SERVICE SUPPORT

Planning

- Does the chemical unit supporting my force require sustainment and security support?
- Does my plan consider distribution of NBC equipment?
 Does my plan include transportation to move CDE?
 Does my plan consider that maintenance and transportation operations under NBC conditions are significantly slower?
- Does my plan consider that operations under NBC conditions significantly limit health service support capability?

Preparation Phase

- Did my unit adequately rehearse the CDE resupply plan?
- Are all mission essential supplies covered or placed indoors?
- Have I adequately exercised/rehearsed the CSS system while crews were wearing MOPP4?

Execution Phase

- Since going into MOPP4, are my CSS assets able to keep pace with the battle?
- Will temporary relief from MOPP4 be sufficient or should I lower MOPP levels for a prolonged period and risk casualties?

Table A-1. Electro-optical systems defeated by smoke

Spectral Region	Electro-Optical System Electro-Optical System	Type of Smoke
Visible 0.40 - 0.70 μm	Viewers: -Daylight Sights -Naked Eye -Camera Lens -Binoculars/Standard Optics -Battlefield TV -CLOS Missiles (for example AT-3) -Night Sights	All
Near-IR 0.70 - 3.00 μm	Viewers: - SACLOS Missiles (for example, AT-4 and AT-5) - Night Sights	All
	Sensors: - Laser Designators - Laser Range Finders	All
Mid-IR 3.00 - 5.00 μm	Viewers: - Passive Thermal Sights	WP, PWP, RP, Dust, Type II IR Obscurant
Far-IR 8.00 - 14.00 μm	Sensors: - Thermal Imagers - Terminal Homing Missiles	WP, PWP, RP, Dust, Type II IR Obscurant
MM Wave and Lower Frequency 6 Ghz - 140 Ghz	Radar Radio Microwaves	WP and PWP (instantaneous In- terruption Only), Developmental Obscurants
X-Ray and Higher Frequency	Directed EMP Nuclear Weapons	Oil Smoke (At- tenuation Only), Developmental Obscurants

TC 3-10

